

POLICY CHANGE

Everyone must use 'buddy system' on most Academy trails. **Page 2**

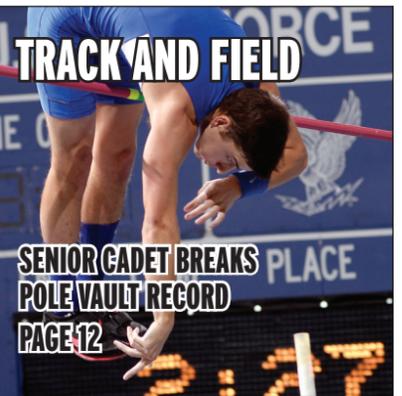
CURBING AN OBSESSION

Training event raises awareness of stalking. **Page 6**

HOME RUN

Colorado Rockies stop at Academy to meet cadets. **Pages 8-9**

Academy SPIRIT



Cadet Wing honors fallen classmate



JASON GUTIERREZ

Cadets line up on the terrazzo under a star-filled sky Tuesday to honor Cadet 4th Class John "Jack" Lindsey. Lindsey, 18, was pronounced dead after a Saturday skiing accident at Keystone Resort, Colo. His death was ruled accidental by the Summit County coroner. See Page 4 for the full story.

Bystander training co-developer speaks with Academy leaders



DON BRANUM

Anne Munch discusses myths surrounding sexual assault during a presentation to Air Force Academy leaders Jan. 15.

By Don Branum
U.S. Air Force Academy Public Affairs

Author's Note: This story contains discussion of sexual assault that may trigger traumatic memories in survivors of sexual assault.

A co-developer of the Air Force's bystander intervention program to prevent sexual assault and former prosecutor for the Denver District Attorney spoke with senior leaders, instructors and air officers commanding during a presentation in Fairchild Hall Jan. 15.

Anne Munch discussed the "unnamed conspirator," the collection of myths and misconceptions surrounding rape, and what leaders can do to create an environment safe from sexual violence.

"When they surveyed the cadets ... to find out what they think, what they'd like to see, and what they'd like to have happen, I got an honorable mention," Munch said. "The reason why I'm here is for the cadet who said, 'I think that bringing out that lady who is an actual lawyer and who deals with this stuff was a good idea.'"

"The reason why I'm here is for the cadet who said, 'I think that bringing out that lady who is an actual lawyer and who deals with this stuff was a good idea.'"

Anne Munch

Munch devoted herself to fighting sexual assault when she was confronted with a police report while working at a family crisis center.

"A police officer came up to me, and he said, 'Anne, if you really want to understand what happens to women here, read this.' It was the first police report that I'd ever read, and this police report detailed the acts that an adult male committed against a little girl. I read black words on white paper what happened to her. And I'll tell you what: Something in me changed," she said. "Something in me clicked. That was the defining moment in my career."

As she gained experience prosecuting sexual assault cases, however, Munch said jury verdicts sometimes defied reason.

"They lied to me in law school. They told me justice is determined based on the evidence and what happens between two people," she said. "The more I tried these cases ... the more I was left scratching my head and not understanding. What I realized was there was something else at

See Training Page 14

Use 'buddy system' on trails

U. S. Air Force Academy Public Affairs

Based on recent events and a review of current installation policies, Academy leadership enacted a temporary policy change concerning use of the Academy's unimproved areas and trails. Academy leaders have directed a "buddy system" when running, walking, hiking or biking on trails and unimproved areas here, with the exception of the Santa Fe Trail.

The unimproved areas and trails remain open to groups of two or more and the Santa Fe Trail remains open to all users.

In December and more recently, an individual was allegedly physically assaulted on Academy grounds. The Academy is taking all necessary precautions to ensure the safety of Team USAFA personnel and guests who visit the Air Force's only open installation. This includes increased foot and vehicle patrols, and enforcing the "buddy system" for all personnel. Both alleged incidents are under investigation.

If you have a tip or any information, contact the Air Force Office of Special Investigations at 333-3305. If you observe suspicious behavior or anyone acting in a suspicious manner or otherwise out of place, call the



CAROL LAWRENCE

10th Security Forces Squadron law enforcement desk at 333-2000 or dial 9-1-1. For parents of cadets with concerns, contact your parent coordinator at 333-3828. For any other inquiries, contact the Public Affairs Office at 333-7731 or the on-call representative after hours representative at 339-5313.

The Academy's top priority is the safety and security of its personnel and visitors. We are committed to promoting a culture of constant vigilance, leveraging all available means to thoroughly investigate these circumstances and ensure the safety and security on our grounds.

Deal with failure head on

By Maj. Eric Tucker
509th Communications Squadron commander

WHITEMAN AIR FORCE BASE, Mo. (AFNS)
— You will fail. The question is, how will you respond?

This reminds me of a parable of the carrot, egg and coffee.

A senior airman was distraught when he learned he did not make staff sergeant his first time testing. His supervisor saw a teaching opportunity and the next day he filled three pots with water and placed each on a stove. After they came to a boil, he placed carrots in the first pot, eggs in the second and ground coffee in the last.

After 20 minutes, he fished the carrots out and placed them in a bowl. He pulled the eggs out and placed them in a bowl. Then he ladled the coffee into a cup. Turning to the airman, the supervisor asked, "What do you see?"

"Carrots, eggs and coffee," the airman replied.

Then he asked the airman to feel the carrots, which he did and noted they were soft.

The supervisor asked the airman to take an egg and break it. After pulling off the shell, the airman observed the hard-boiled egg.

Finally, he asked the airman to sip the coffee. He smiled as he tasted the coffee with its rich aroma.

The airman said, "nice, but what does all of this mean?"

The supervisor laughed and explained each of these objects had faced the same adversity — boiling water — but each reacted differently.

"Which are you?" the supervisor asked, "Are you a carrot that seems strong, but with pain and adversity, becomes soft and loses strength? Are you the egg that appears not to change but whose heart is hardened?"

"Or, are you the coffee bean that changes the hot water, the very circumstances that brings the pain? When the water gets hot, it releases its fragrance and flavor. If you are like the coffee bean, when things are at their worst, your attitude will change your environment for the better, making it sweet and palatable."

"A failure is not always a mistake; it may simply be the best one can do under the circumstances. The real mistake is to stop trying."

B.F. Skinner

When you face failure, will you be the carrot, egg or coffee? I offer three suggestions when dealing with failure. First, own up to your failure. Don't explain failure away — deal with them head-on. Don't look around for others to blame. That happens way too often today. Admit your failure and take accountability. Being accountable for your failure shows responsibility. Accepting failure will give you the courage to apologize, if that's appropriate to the situation.

Taking ownership of your failures enables the second step, learning: FAIL (First Attempt In Learning). This is how you need to view failures — a lesson on what didn't work. While learning from your mistakes, don't expect a miracle recovery overnight. Take the time you need to learn the appropriate lessons. Don't short-circuit the process. Bouncing back is good, but you want to bounce back in a healthy way and not force it. Forcing it will only hinder your opportunity for growth. The beautiful thing about failure is it teaches you resiliency needed to cope with future failure. Also, don't go in alone. Ask for help if you need it. I like the quote from psychologist B.F Skinner, "A failure is not always a mistake; it may simply be the best one can do under the circumstances. The real mistake is to stop trying."

Third, with the wisdom gained from growing through your failure — thrive. Life isn't about luck. Life is about hard work born of failure. Learning from failure and thriving from the growth you made will help reach your full potential in life.

We never try to fail on purpose. But at the same time, if you stay so far away from failure, if you don't ever push yourself to where failure is a possibility, you're probably not pushing yourself enough. Failure presents opportunities for growth. It teaches you about willpower, persistence, self-discipline and hard work. I encourage Airmen to be empowered, take initiative and move out. Step out of your comfort zone and take a chance. There are very few "one strike and you're out" failures in the Air Force. Be adventurous and try something new. If you fail, own up to it, learn from it, change your circumstances and thrive. Don't be a carrot or an egg.

ACADEMY SPIRIT

To responsibly inform and educate the Academy community and the public about the Air Force Academy

Lt. Gen. Michelle D. Johnson —

Academy Superintendent

Lt. Col. Brus E. Vidal —

Director of Public Affairs

Ray Bowden — Editor

Don Branun — Staff Writer

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Airman 1st Class Rachel Hammes —

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Send submissions to: usafa.pai@usafa.af.mil. Deadline for free classified ads on a space-available basis is noon every Tuesday for that week's publication date. Paid classified publishing is accepted by the publisher at 719-444-7355. For display advertising, please contact Marie Rush at 719-476-4818.

Deadline for all stories is noon Friday, one week prior to the desired publication date. Refer questions to the Academy Spirit editor at 333-7657.

The Academy Spirit also accepts story submissions by fax at 333-4094 or by e-mail: pa.newspaper@usafa.af.mil.

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Corrections:

In the Jan. 23 *Academy Spirit*, two photos were wrongfully credited. Jason Gutierrez took the photo of Academy Superintendent Lt. Gen. Michelle D. Johnson speaking at the permanent professor ceremony seen on page 4; Liz Copan took the photo of Nick Gaudlip seen on page 13. On pages 7-8, this year's SnoFest was incorrectly identified as the event's 26th year. This year's SnoFest was the event's 25th year.

Dempsey weighs in:

Sequestration is 'absolutely crazy'

By Lisa Ferdinando
Defense Media Activity

WASHINGTON — Sequestration is “absolutely crazy,” will hurt national security and make it “impossible” for the U.S. to meet its global commitments, the chairman of the Joint Chiefs of Staff said Jan. 22.

The world changed dramatically since sequestration passed in the Budget Control Act of 2011, Army Gen. Martin Dempsey said.

“The combination of the Budget Control Act and the sequestration mechanism will make it impossible for us to meet our global responsibilities,” he said.

The sequestration mechanism forces across-the-board government spending cuts, Dempsey said.

“The readiness hole is still the readiness hole,” he said. “The global security environment is more dangerous and sequestration is still on the books as the law. It’s absolutely crazy for this

country.”

The changes in the global environment since 2011 include the emergence of the Islamic State of Iraq and the Levant, Russia’s fueling of instability in Ukraine, and a host of security issues, Dempsey said.

“ISIL hadn’t manifested itself as a trans-regional threat,” he said. “Russia had not annexed Crimea and violated the sovereignty of Ukraine, and in so doing, by the way, stirred up nationalism and ethnicity in Europe in a very unhelpful way.”

The U.S. is engaged in reducing sources of instability in Africa, including the mission supporting the fight against Ebola.

In the years since the law was passed, the world has seen provocations by North Korean leader Kim Jong Un, Dempsey said.

“All those things require consideration of forward presence, readiness, resourcing, countering technological advances by some of our potential adversaries, and

See Sequestration Page 14



“The combination of the Budget Control Act and the sequestration mechanism will make it impossible for us to meet our global responsibilities.”

Army Gen. Martin Dempsey

Keep all options on table in fight against ISIL

By Lisa Ferdinando
Defense Media Activity

WASHINGTON — All options should remain on the table when creating an Authorization for Use of Military Force against Islamic terrorists, the chairman of the Joint Chiefs of Staff said Jan. 23.

Army Gen. Martin Dempsey said his “best military advice” is that such an authorization gives flexibility to military leaders charged with defeating the Islamic State of Iraq and the Levant and said all options should be on the table.

“We can debate whether we want to use (those options), but the authorization should be there,” he said.

In his Jan. 20 State of the Union address, President Barack Obama called on Congress to authorize the use of military force against ISIL, and Dempsey said flexibility on military action is important in this type of fight.

“In particular, (the authorization) shouldn’t constrain activities geographically, because ISIL knows no boundaries [and] doesn’t recognize any boundaries,” the chairman said. “In fact, it’s their intention to erase all boundaries to their benefit. It would always be my recommendation as the senior military leader to keep our options open as long and as wide as possible. Whether we ever use them, it’s important to have them.”

An authorization containing time limitations would not help in the fight against terrorists, Dempsey said.

“Constraints on time, or a ‘sunset clause,’ I just don’t think it’s necessary,” he said. “I think the nation should speak of its intent to confront this radical ideological barbaric group and leave that open until we can deal with it.”

There are nine lines of effort in battling ISIL and two of those lines are military efforts: the rest

See ISIL Page 14

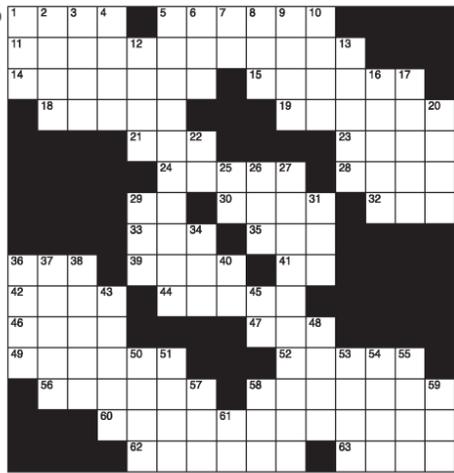
CLUES ACROSS

1. Branch of Islam
5. Spookier
11. April holiday day
14. Assumed authorship
15. Skewered foods
18. Mails
19. A millionth of a meter
21. Intentionally so written
23. New Zealand parrot
24. A light splash
28. Appear to be true
29. Of I

30. 17th Greek letters
32. Point midway between S and SE

33. Stallone nickname
35. NW German river
36. Possessed

39. Common seasoning
41. Integrated circuit
42. Hebrew unit of measurement



44. Take without consent
46. Enlarge a hole
47. 9th month (abbr.)
49. Animal disease
52. Afrikaans
56. Fate or destiny
58. Ester of citric acid
60. Levels classified by criteria
62. Rendezvous
63. Lofty nest of a bird of prey

CLUES DOWN

1. A large body of water
2. Belongs to “2001” computer
3. A small island
4. Egyptian sun god
5. Saint Anthony’s fire
6. Election Stock Market
7. Atomic #44
8. Writing liquid
9. Mild Dutch cheese
10. Am. Nobel physicist Isidor
12. Am. football wings
13. Boisterous laughs

16. Hillside (slang)
17. Lordship’s rights of holding court
20. Entity designation
22. Gable’s wife’s initials
25. Atomic #18
26. The woman
27. The art of preaching
29. Manuscripts (abbr.)

31. No. Canton, OH college
34. ‘63 NFL MVP QB initials
36. German title
37. Nautical vertical position
38. Abu __, UAE capital
40. Initials of GE founder
43. Anabaptist sect

45. Equally
48. Course of action
50. Discharge
51. Psychic medium
53. Solo vocal piece
54. Open threadwork
55. Heavenly body
57. Attempt
58. Early TV tube
59. NYSE for Callaway Golf Co.
61. Atomic #33
63. Goodwill promotion

SUDOKU

		7		9				1
			7			3		2
8			2					5
								3
		3			1			4
1	8			5	3	6		
			6			2		4
					7	9		
9			8					

Level: Advanced

Fun By The Numbers

Like puzzles? Then you’ll love sudoku. This mind-bending puzzle will have you hooked from the moment you square off, so sharpen your pencil and put your sudoku savvy to the test!

Here’s How It Works:

Sudoku puzzles are formatted as a 9x9 grid, broken down into nine 3x3 boxes. To solve a sudoku, the numbers 1 through 9 must fill each row, column and box. Each number can appear only once in each row, column and box. You can figure out the order in which the numbers will appear by using the numeric clues already provided in the boxes. The more numbers you name, the easier it gets to solve the puzzle!

Solution on page 7

1-30-15



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EXCHANGE CONCESSIONAIRE

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Cadets remember fallen classmate

Skiing accident results in cadet fatality

U.S. Air Force Academy Public Affairs

Academy cadets and their commandant, Brig. Gen. Stephen Williams, paid tribute to a classmate who died in a skiing accident at Keystone Resort, with a special "Taps" ceremony on the terrazzo Tuesday.

Cadet 4th Class John "Jack" Lindsey, 18, was pronounced dead at the scene of the Saturday accident by the Summit County Coroner; the cause of death was determined to be an accident.

"The Academy is deeply saddened by the loss of one of our own," said Academy Superintendent Lt. Gen. Michelle D. Johnson. "Our most sincere condolences go out to Jack's family. This tragedy affects not only his family at home, but all of our cadets, staff and faculty who were fortunate enough to know Jack and



Cadet 4th Class John "Jack" Lindsey

were touched by his positive attitude and passion for life."

Academy personnel are coordinating funeral arrangements with the Lindsey family. Support services have been made available to the Lindsey family, cadets, staff and faculty.

"Taps" is a musical piece commonly played at dusk and funerals by the U.S. military.



COURTESY PHOTO

Cadet 4th Class John "Jack" Lindsey (right) at Crested Butte in January.



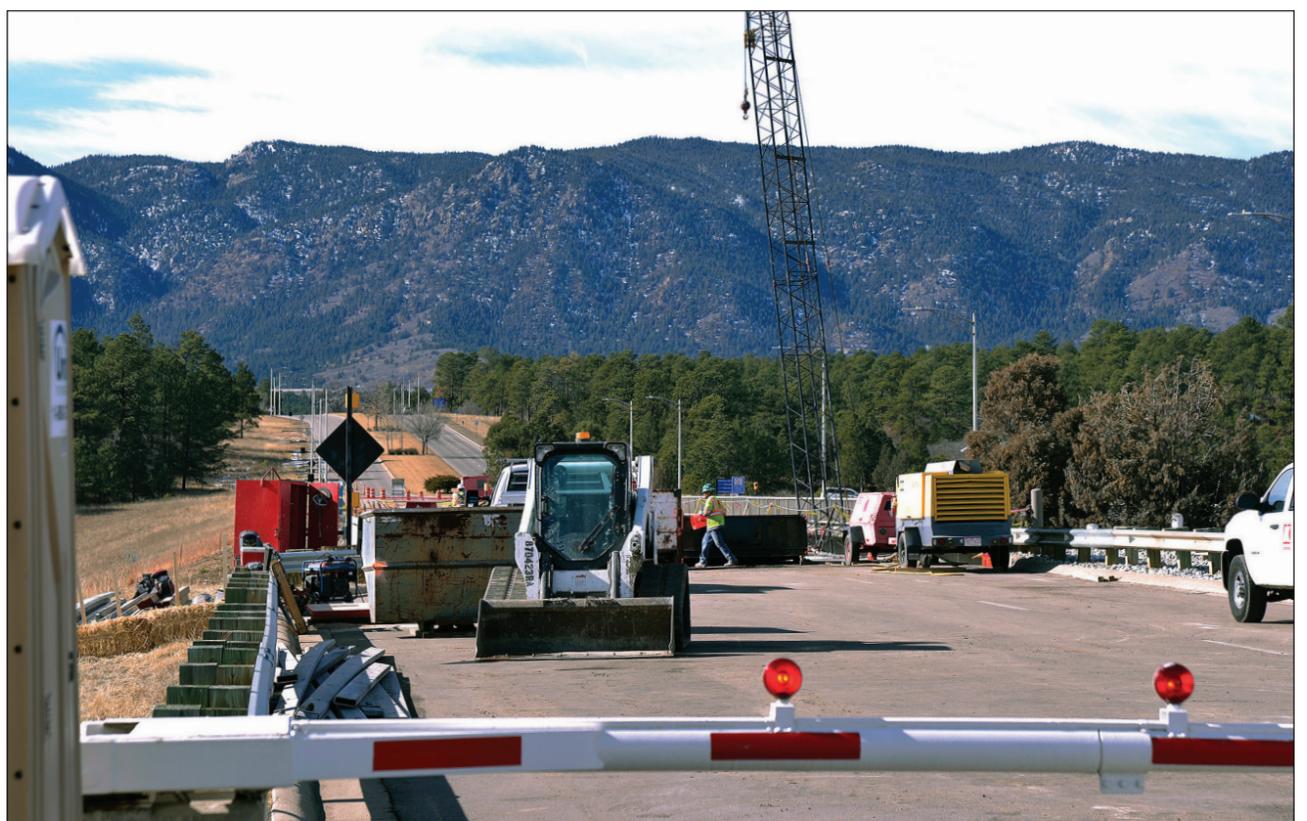
JASON GUTIERREZ

Academy cadets held a "Taps" vigil for Cadet 4th Class John "Jack" Lindsey here Tuesday. Lindsey died during a skiing accident Saturday.

Refurbishing bridges causes closures

Construction to refurbish the bridges between the North Gate and Stadium Boulevard on North Gate Boulevard is underway. The North Gate will close to west bound traffic 6-7 p.m. today, Saturday, Sunday, Wednesday, and 11 a.m.-noon Feb. 6.

JASON GUTIERREZ





BEST OF THE SPRINGS 2015 THE GAZETTE



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Be on the lookout Sunday, April 19th for the 21st annual edition of Best of the Springs.

gazette.com/bestof



STALKING: Know what to do

ILLUSTRATION BY CAROL LAWRENCE

Training event increases knowledge of obsession

By Amber Baillie
U.S. Air Force Academy Public Affairs

Every year in the U.S., 7.5 million people 18 and older are victimized by a stalker, according to statistics given during a Jan. 22 presentation hosted by the Academy's Sexual Assault Prevention and Response Office.

More than 20 representatives from the Academy and local community attended the cross-organizational training at the Falcon Club to enhance their recognition and ability to respond to stalking.

Stalking is commonly defined as a pattern of behavior directed at a specific person that would cause a reasonable person to feel fear.

"Stalking will often intersect with other types of interpersonal violence such as sexual assault and domestic and dating violence," said Stalking Resource Center director Michelle Garcia, from the National Center for Victims of Crime. "It often leads to other crimes or more serious harm, so we have an opportunity in many cases, if we identify the stalking behavior early, to intervene and prevent other types of crimes from occurring."

According to the Center for Disease Control and Prevention's 2011 survey on sexual violence, intimate partner violence and stalking in the U.S., four percent of women and two percent of men are stalked each year.

"We know a lot of times with sexual assault it's about power and control," Garcia said. "There are a lot of different motivations for stalking, which presents a challenge. We know from research, the rates within educational environments such as at colleges and universities are higher than the general population."

The first U.S. stalking statute passed in 1990; in 2007 it became an offense under the Uniform Code of Military Justice.

"Our laws across the board evolve as our understanding of stalking evolves," Garcia said. "The fear piece is really critical. From a legal perspective, the fear element tends to be what distinguishes stalking from other crimes such as harassment. It's also one of the challenging elements because fear is subjective. We're not all afraid of the same things. When we look at stalking, context is critical. We have to put ourselves in that person's shoes and understand

STALKING FACTS

- Stalking is a risk factor for increased harm
- Stalking needs to be addressed because of how common it is
- Adults 18-24 have the highest rates for victimization
- Women are twice more likely than men to experience stalking
- Most stalkers are male
- 2/3 of stalkers pursue their victim at least once a week
- In 20 percent of stalking cases, weapons are used to harm or threaten victims
- Early intervention can prevent violence and death

what those behaviors mean to them."

Most behaviors that make up stalking are not criminal, Garcia said.

"It's when they become part of that pattern or course of conduct when we can recognize it as stalking," she said. "We know that offenders will pursue their victims frequently, sometimes weekly or daily. They might text them a thousand times a day, show up at the victim's workplace, call repeatedly or send flowers. They don't stop. They don't stop when the victim says stop, they don't stop when law enforcement says stop and they don't stop when the courts say stop."

Most victims and offenders know each other in some capacity, Garcia said.

"When we look at relationships, what we find is that most frequently it is a current or former intimate partner," she said. "It can be an acquaintance, a classmate, co-worker, family member or the person you see at the coffee shop every morning."

Intimate-partner stalkers are the most dangerous kind, Garcia said.

"These offenders are more likely to approach the victim and can be more insulting and interfering. 'Who in your life knows what you're afraid of?' and 'Who in your life knows how to upset you?' Your intimate partner."

Today, it's extremely rare to have a stalking case that doesn't involve some form of technology, Garcia said.

"We need to have an understanding of how offenders are using and misusing these technologies," she said. "For example, we'll see offenders buy a throw-away phone, set it to auto answer and silent mode, and then hide it in a victim's car or home. What they've created is

a simple listening device. They can then call the phone, it will automatically pick up and they can hear everything going on near the phone."

Garcia said offenders manipulate the GPS feature on cell phones. They will also use spoof apps and spyware to contact a victim or to tap into their cell phone or computer.

"Every cell phone has GPS," she said. "It's extremely rare for one not to, especially bought after 2005. Most of our cell phones are tracking us. iPhones do by default. There

are all sorts of apps you can install to find people. Photos you take on your phone are often (geotagged), embedded with data that include the date and time and GPS coordinates of where the picture was taken. You can strip data off the photo by Googling how to remove it. Facebook automatically strips the data from photos you share on the site."

Identity theft is becoming more common in stalking cases, Garcia said.

"Most victim and offenders know each other," she said. "If you're in relationship with someone, they might have access to your financial accounts or at least the information to access your accounts."

Technology is great evidence and can build stalking cases, Garcia said.

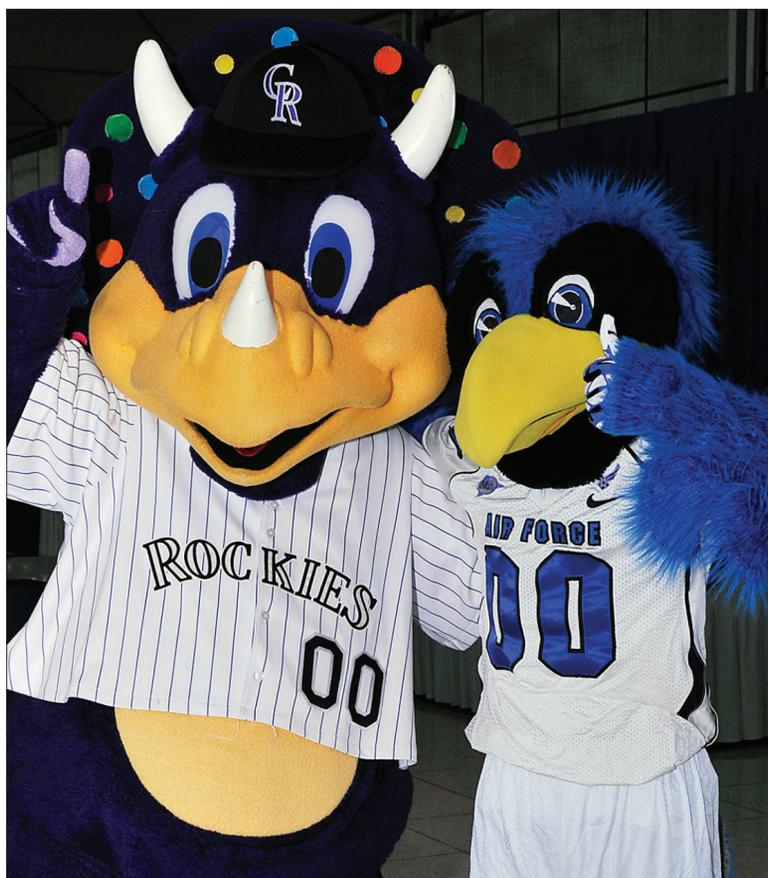
"It's so important to document a stalker," she said. "Take screen shots of text messages and your call log. Victims can also get detailed copies of their own phone bills."

Garcia said it's important for people to be informed and to engage with technology safely.

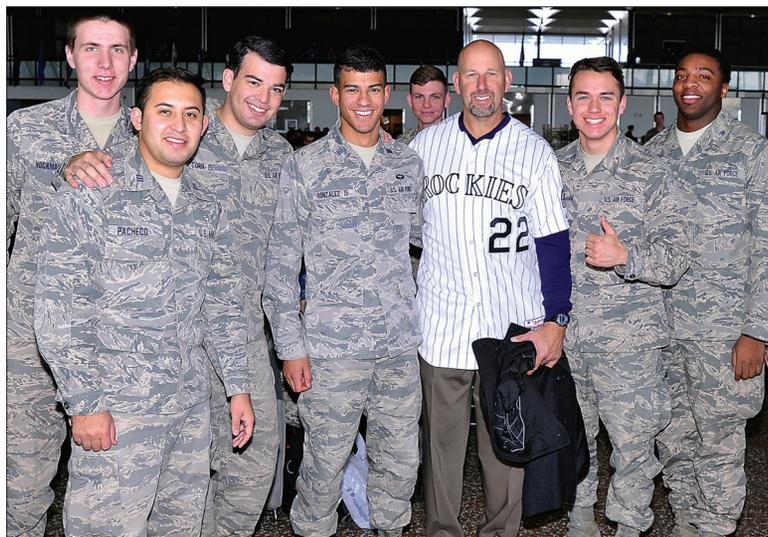
"Put a password on your phone and don't tell it to anyone," she said. "Go into your privacy settings and actually look what it is there. You can also disable geotagging."

Airman 1st Class Daniel Anderson, a volunteer victim's advocate here, said he attended the training to become better equipped with helping sexual assault victims protect themselves and be safe.

"I feel like with most serious crimes its human nature to have that mindset that it won't happen to me or anyone I know," he said. "It's so important to be informed and situationally aware to stay safe. Violence happens and it's better knowing about it than not knowing."



PHOTOS BY JASON GUTIERREZ



TOP: Colorado Rockies' mascot Dinger meets The Bird here Friday.

ABOVE: Rockies manager Walt Weiss poses with cadets.

RIGHT: Rockies outfielder Carlos Gonzales autographs memorabilia for cadets.

COLORADO ROCKIES VISIT ACADEMY

MLB team stops by to meet cadets

U.S. Air Force Academy Public Affairs

Colorado Rockies team members Carlos Gonzales (outfielder), Michael McKenry (catcher), Ben Paulson (infielder), Walt Weiss (manager) and Jeff Bridich (the team's general manager), visited Academy cadets and Falcon baseball athletes here Friday.

The Major League Baseball players signed

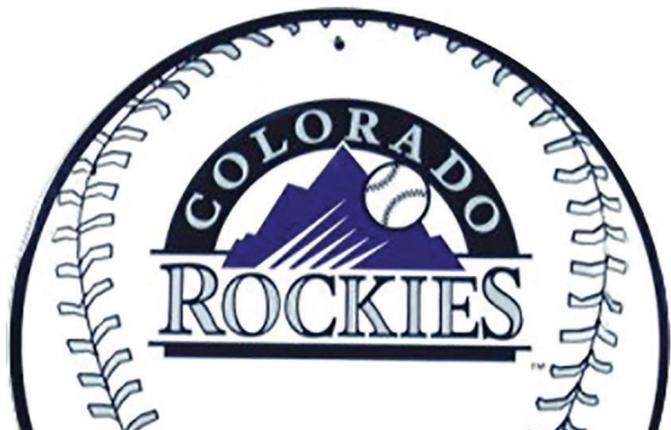
autographs and took photos with cadets during the visit.

"The players and (Colorado Rockies) staff were very impressed with the entire visit," said James Kellogg, Rockies vice president of community and retail operations.

Cadets were impressed with the major league athletes as well.

"I absolutely loved the chance to talk to

these guys who are at the top of their game," said Cadet 1st Class David Thomas, a centerfielder for the Falcons baseball team. "They were very impressed with the Academy as a whole and what we do here as cadets. The visit was not about them — it was about us, and they asked nonstop questions about the Academy. I had a great time and so did they."



Super Bowl athletes to service members:

Kam Chancellor, of the Seattle Seahawks talks to members of the media during Super Bowl Week in Glendale, Ariz., Monday. Chancellor complemented U.S. service members serving abroad at the event.



SGT. 1ST CLASS TYRONE MARSHALL JR.

'You're the Real Heroes'

By Army Sgt. 1st Class Tyrone Marshall Jr.
Defense Media Activity

GLENDAL, Ariz. — The Seattle Seahawks and New England Patriots, preparing to square off Sunday in Super Bowl XLIX, shared their appreciation for U.S. service members during a media event Monday.

Pete Carroll, head coach of the defending champion Seahawks, said the team understands the sacrifices service members make while serving

their country.

"We want to make sure you understand the Seahawks know the work you're doing," he said. "We just want to be more like you guys; we herald the work you do and the attitude you bring. I know the Super Bowl is really exciting to watch. It's extremely exciting for us too, but if we could be a little bit more like you guys, we have a chance to win this thing."

Seahawk's strong safety Kam Chancellor joined in.

"All the love from the Se-

ahawks, [and] from the [12th man]," he said. "(We're) wishing you the best."

His teammate, defensive end Cliff Avril, offered a "big shout out" to service members, saying the Seahawks hope to put on a good show during the Super Bowl in appreciation of everything they do.

Patriot's Matthew Slater, a wide receiver and special teams' player for the American Football Conference champions, shared his gratitude.

"Just want to give you guys

a big hello," he said. "And [we] appreciate all that you do for us, allowing us the freedom to play this great game of football we love so much. You guys are the real heroes; we tip our hats to you. God bless you guys, and stay safe over there."

Vince Wilfork, a Patriots defensive tackle, said U.S. service members are "true patriots."

"Thank you for everything you guys do for us," he said. "You are everything we want [to be], so thank you for all the service you guys provide for us."

Joint Base San Antonio selected to host AFIMSC headquarters

Secretary of the Air Force Public Affairs Command Information

WASHINGTON (AFNS) — Joint Base San Antonio, Texas, was selected as the host base for the Air Force Installation and Mission Support Center Headquarters.

Air Force officials chose the installation after analyzing operational considerations, installation attributes, economic and environmental factors at four candidate locations.

"Following site surveys at the four candidate locations, we ultimately selected Joint Base San Antonio because almost 50 percent of AFIMSC's subordinate unit personnel currently reside at the installation," said Timothy Bridges, Deputy Assistant Secretary of the Air Force for Installations. "In fact, two of AFIMSC's primary subordinate units will share the same building with the headquarters. We believe co-locating AFIMSC with a large percentage of its subordinate staff will allow the Air Force to harness operational synergy as the headquarters matures into full

operational capability."

The Air Force expects the first personnel assigned to AFIMSC will begin reporting by summer 2015 with most of the staff expected to be in place by late 2016.

The decision culminates a deliberate process that included a review of environmental impacts. During detailed surveys of each candidate base, a site survey team led by Headquarters Air Force Materiel Command evaluated the bases against operational requirements, potential impacts to existing missions, housing, infrastructure and manpower.

The site survey teams developed cost estimates to bed down the center for each candidate base. The results of the surveys were briefed to the Secretary of the Air Force Deborah Lee James and Air Force Chief of Staff Gen. Mark A. Welsh III, who made the selection.

"The new AFIMSC aligns Air Force-wide installation support authorities, responsibilities and resources under one accountable

commander. The consolidation will drive standardized processes, reduce overhead and drive down costs," Bridges said. "It makes good business sense to centralize installation support the way we already centralize other support functions such as science and technology, test and sustainment."

The AFIMSC, which reports to AFMC, will consolidate installation management functions currently being performed at every major command and will serve as the single intermediate-level headquarters for the delivery of installation support capabilities.

In October, AFMC became the parent organization for several primary subordinate units (formerly field operating agencies) to include the Air Force Security Forces Center, Air Force Civil Engineer Center, Air Force Installation Contracting Agency, Air Force Financial Management Center of Expertise, Air Force Financial Services Center and the Air Force Services Activity. These entities are currently attached to AFIMSC (Provisional).

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TRACK AND FIELD

Senior cadet breaks USAFA pole vault record

Uhle jumps for record mark, 5 Falcons break into top 10

By Valerie Perkin
Athletic Communications

Highlighted by an Academy pole vault record from senior Joey Uhle and five more top 10 marks, Air Force track and field wrapped the 25th Air Force Invitational Saturday.

Uhle cleared a program-best mark of 18'2½" to finish as the top collegiate in the seeded pole vault competition. Tying for the best clearance of the day, he added a half-inch to the program standard and took over the number two slot on the Mountain West Conference's all-time list.

The Falcons' vertical-jump team affected the high jump's top 10, as sophomore Taylor Smith cleared 7'1½" to win the event and move into second on the program's all-time list. Smith bettered the program's Class Record, adding an inch to a mark standing since 1995.

Freshman John Reynolds accounted for the program's seventh-best triple jump mark in a winning effort when he recorded a distance of 49'2¼"

Air Force made three improvements to the program's all-time records on the track.

Junior Patrick Corona clocked in at 4:12.36 to take second in the mile and move into third on the program's all-time list, when his time was converted for altitude (4:02.82); junior Hannah Everson clocked the Academy's fifth-fastest 3000-meter time (9:53.68, adjusted for altitude) during a sixth-place finish (10:20.51 overall) and freshman Carina Gillespie won the 800-meter run and clocked the ninth-fastest time in



Falcon senior Joey Uhle jumps to break the Academy pole vault record with a mark of 18'2½", to finish as the top collegiate in the seeded pole vault competition Saturday at the Air Force Invite.

PHOTOS BY
MIKE KAPLAN



Sophomore Alexa Chacon (right) placed sixth in the 60-meter hurdles.

mark of 45'5¼" to finish seventh.

The Falcons earned a runner-up finish in the shot put from junior Grant Hamilton (59'1¼"), and one in the 800-meter run from sophomore Matt Dorsey (1:53.44). Dorsey paced the Falcons to a pair of top-four finishes in that race, as freshman Zac Petrie placed fourth in a time of 1:55.46.

Backed by a fourth-place finish from freshman Andrew Johnston, the men claimed four top-10 finishes in the 3000-meter run. Junior Dan Caddigan placed fifth in 9:00.66, while sophomore Kyle Eller finished on his heels (sixth) in 9:00.67. Freshman Jimmy Shipley rounded out the Falcons' scoring runners in that race, as he finished ninth with a time of 9:20.18.

The men added a fourth-place finish in the mile relay (3:20.60) and a sixth-place 200-meter time of 22.05 from senior Jake Spuller to

program history (2:13.97, adjusted for altitude).

Along with collegiate wins from Uhle and Reynolds, the men added more points in the pole vault and triple jump from junior Dylan Bell and senior Kyle Gartrell. Bell finished second to Uhle in the collegiate field with a jump of 17'10½", while Gartrell recorded a

finish third in the Division I team standings.

On the women's side, Air Force scored placements in the 800-meter run and shot put. Sophomore Stephanie Robb joined Gillespie in the scoring finishers of the 800, clocking a time of 2:17.88 to finish fifth, while senior Danielle Tabb and junior Katelyn Holland finished fourth (45'7¾") and fifth (45'4¾"), in the shot put.

The women finished sixth in the Division I team standings and earned a runner-up placement in the triple jump from junior Angelea Ross (38'9¾"). Sophomore Alexa Chacon scored for the Falcons in the pentathlon Jan. 22 and placed sixth in the 60-meter hurdles (8.95). Freshman Katie Burnham placed seventh in the DI field of runners in the mile (12th overall) with a time of 5:37.11.

The Falcons return to competition tomorrow in Albuquerque for the New Mexico Team Invitational.



Sophomore Taylor Smith cleared 7'1½" to win the high jump event and move into second on the program's all-time list.

MEN'S GYMNASTICS

3 Falcon gymnasts invited to national event

Winter Cup Challenge determines U.S. Men's National Team



LIZ COPAN
Nick Gaudlip is one of three Falcon gymnasts invited to the Winter Cup Challenge.

Athletic Communications

INDIANAPOLIS, Ind. — Three members of the Air Force men's gymnastics team were invited to the Winter Cup Challenge in February, USA Gymnastics announced this week.

Senior Gared Chapman, classmate Nick Gaudlip and junior Denis Aurelius qualified to the national event, which determines the U.S. Men's National Team.

It is the sixth straight year multiple Academy gymnasts have been selected to Winter Cup.

Chapman (2013) and Gaudlip (2014) qualified to the meet in previous years, with Gaudlip becoming one of the first two Falcons in program history to advance to the second day of competition last year.

The 2015 Winter Cup Challenge is Feb. 19-21 in Las Vegas. Performances from the Winter Cup Challenge help determine the 15 men to comprise the U.S. Men's Senior National Team through the 2015 P&G Championships in August.

The preliminary round of competition takes place during two sessions Feb. 19, while the top 42 gymnasts, according to the Men's Program Committee's points ranking system, advance to the finals Feb. 21.

WOMEN'S TENNIS

Air Force defeats Army

Teams play for first time in 8 years

Athletic Communications

Air Force defeated service academy rival Army, 6-1, to close out the opening weekend of the season with a 3-1 record, Sunday in Lincoln, Neb.

Playing the Black Knights for the first time in eight years, Air Force opened the match by sweeping the doubles.

"What an amazing way to finish a great weekend," Air Force head coach Kim Gidley said. "The fact that we came away with a win was huge."

Mary Meyers and Tracy Landram won at number-one doubles, 6-4, while Jocelle Rudico and Natasha Rizvi won by the same score at number-two doubles. The third doubles tied at 4-4 and did not finish. Chole Forlini and Carley Hatcliff represented Air Force in the match.

Singles played opened with a 6-0, 6-0 win by Chole Forlini at number three. Meyers came back from down 4-2 at number two singles to win the third set 10-7 for a 3-6,

Singles

Rizvi (Air Force defeated Pitman (Army) 6-3, 6-2
Meyers (Air Force) def. Sung (Army) 3-6, 6-4, 7-10
C.Forlini (Air Force) def. Spindler (Army) 6-0, 6-0
Landram (Air Force) def. Dahlem (Army) 6-2, 6-2
L. Forlini (Air Force) def. Taylor (Army) 3-6, 6-4, 11-9
Porter (Army) def. Rudico (Air Force) 6-2, 6-1

Doubles

Meyers/Landram (Air Force) def. Taylor/O'Connor (Army) 6-4
Rudico/Rizvi (Air Force) def. Pitman/Sung (Army) 6-4
C. Forlini/Hatcliff (Air Force) versus Porter/Mok (Army) 4-4 DNF

6-4, 10-7 victory. Rizvi was a 6-3, 6-2 winner at No. 1 singles, while Landram won 6-2, 6-2 at No. 4 and Lily Forlini won 3-6, 6-4, 11-9 at No. 5 singles.

The Falcons closed the weekend 3-1 overall with victories over Omaha and Creighton with the only loss coming at Big Ten foe Nebraska.

"The fight by our cadets was evident from the first to last point," Gidley said. "We played some of the best doubles yet and that gave us momentum going into the singles. The fight of the team was as good as it gets."

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Training

From Page 1

play in these cases that had nothing to do with the victim, the offender or the evidence. There was a third party, that was not listed in the police reports, didn't show up on charging documents, didn't physically come into court ... but this third party was absolutely involved in each and every one of the cases that I tried. Not only was it involved, it was having the lion's share of the influence over the outcome in my cases, and it baffled me. I thought, 'Wow, I'd better get to know what this is.'

She named this element the unnamed conspirator.

"When we're talking about sexual assault, this is an area where the tail wags the dog," she said. "The game changes completely when the subject is sexual assault."

The unnamed conspirator influences people to see sexual assault as a special case that follows a different set of rules from other crimes, Munch said.

"It creates a rulebook for victim behavior," she said. "It influences victims to blame themselves. I've worked cases with victims as young as 3 years old ... and as old as 83 years old, and whether it's a boy or a girl, a man or a woman, I have never met a victim in my entire career who did not at one level or another blame themselves for the crime that was committed against them."

The unnamed conspirator influences people to change their focus from the criminal's behavior to the victim's behavior, Munch said. She played a recording of a 911 call in which a young woman reported having been sexually and physically assaulted but who blamed herself because she'd been drinking with the assailant earlier in the evening.

"She's told him no, asked him to leave the room; he's hit her in the face with a closed

"It creates a rulebook for victim behavior. It influences victims to blame themselves. I've worked cases with victims as young as 3 years old ... and as old as 83 years old, and whether it's a boy or a girl, a man or a woman, I have never met a victim in my entire career who did not at one level or another blame themselves for the crime that was committed against them."

Anne Munch

fist, possibly breaking her nose. This is a victim who is convinced that this is her fault. That is the strength of the unnamed conspirator. That's what's at play, and it's completely unfair."

Women frequently receive blame for sexual assaults involving alcohol. But while alcohol can make a person more vulnerable, Munch said predators are responsible for taking advantage of victims' vulnerability.

"I'm not suggesting you go get as drunk as you want, and nothing's going to happen to you," she said. "That's silly. What I'm saying is, we don't solve the problem by focusing on vulnerability."

Munch projected common victim-blaming myths to other crimes like robbery. If clothing implies consent, she argued, would someone who is visibly wealthy be at fault if someone else robbed him? If drinking makes sexual assault the victim's fault, does it do the same thing for a victim of theft?

"For the same reason that a robber chooses a drunk victim (over a sober victim), a rapist

will also choose a drunk victim," she said.

Munch said leaders should continue to foster an environment where cadets feel comfortable reporting incidents of sexual assault.

"You had a lot of reports last year," she said. "That's good news, but there's a lot more than 45 cases happening. But not everyone's going to want to report, and that's something we have to respect while creating a climate where it's safe to come forward."

Lt. Gen. Michelle D. Johnson, the Academy's superintendent, thanked Munch for the presentation and reaffirmed the Academy's commitment to eliminating sexual assault.

"Thank you for being here and helping us try to learn more about this so we can get this right," General Johnson said. "While the prevalence is steady, the reports still break your heart. We want to get better."

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719-333-4258

Peak Performance Center
719-333-2107

Employee Assistance Program
719-333-4364

Chaplains

Cadets 719-333-2636

Non-cadet 719-333-3300

Sexual Assault Response Staff
719-333-7272

Military Family Life Consultant
Adult: 719-377-1990

Child: 719-651-3759

Sequestration

From Page 3

that's changed a great deal," he said. "We're trying to encourage everyone to understand that change."

Military leaders in 2010 were predicting even if the U.S. withdrew from Iraq and Afghanistan, Dempsey said, the military would need three or four years to recover its readiness.

"Because for 10 years we've been focused very narrowly on the counter-insurgency, counter-terrorism threat and we've lost some of our training edge," he said.

The U.S. deferred maintenance on some of its high-end capabilities because of sequestration, Dempsey said, including ships, submarines and airplanes.

In a separate interview with DOD News while in Europe last week, the chairman said he would like to have a "conversation with Congress" about reversing the effects of sequestration.

"If they're not reversed, they're going to be imposed in 2016, and they will negatively affect our national security interests," he said.

ISIL

From Page 3

are non-military, the chairman said. The most important lines of effort are the non-military lines of good governance and counter-messaging. Iraqi leaders need inclusive governance in which the Kurds and Sunnis are participants; the people of Iraq as a whole need to reject ISIL, he said.

The fight is about the people of Iraq and the region "against the group that has perverted Islam," Dempsey said.

The people of Iraq need to

hear from their leaders that the fight is not about the West against Muslims, or Christians against Muslims, or against the Shia, Dempsey said. It's a fight of the people of Iraq and international partners against the terrorists.

"That message can't come from us. It's got to come from them," he said. "For progress to be made, that message must be forcefully delivered, while reconstruction and good governance need to be in place."

Prep School

From Page 7

accepted more cadet candidates into their classes. The Prep School began teaching physics 10 years ago.

"What I enjoy most about going to the Academy for classes is the exposure to cadet life," said Cadet Candidate Abigail Costea. "Each time I go to the Academy, I picture myself as a cadet next year and am eager to be a part of something that has so much honor, tradition and excellence behind it."

The program provides cadet candidates the opportunity to fulfill exactly what the Prep School mission states: Prepare for next year, said Cadet Candidate Jared Kreuzer.

"While the enrichment program isn't the only means of attaining mission success, it definitely serves as yet another tool in the myriad preparations for our future careers," he said.

"The most rewarding aspect of taking these enrichment classes is getting a taste of what to expect next year, both in terms of

the lifestyle and academics."

Kreuzer, who hopes to study systems engineering at the Academy, said the most challenging aspect of the program has been adjusting to the new style of teaching from more college-level instructors.

"The Prep School does a good job about introducing preppies to this teaching style, but the enrichment programs provide us with these very same professors we'll have next year," he said.

Costea, who hopes to major in legal studies at the Academy, said the program has pushed her to step outside of her comfort zone.

"This program has been beneficial to me for multiple reasons," she said. "The biggest challenge I have faced is learning the traditions, rituals and everyday life that being a cadet fourth class entails. I would definitely recommend this enrichment program to all future preppies."



U.S. AIR FORCE

Then-Cadet 4th Class Chelsea Renfro takes part in a chemistry experiment during a Prep School class. Enlisted Airmen make up about 50 spots in each Prep School class.



Cadet food drive

Cadets assigned to Cadet Group 4 will host a canned food drive 12:15 p.m. Saturday at King Soopers at 6930 North Academy Boulevard, and Walmart at 8250 Razorback Road.

Donations will be given to the Care and Share Food Bank.

Buddhist Cadet Chapel event

The Venerable Sugatananda will attend Buddhist 10 a.m. services Feb. 8 at the cadet Chapel. Sugatananda is a Theravadan monk and will visit the Academy during a stop in Colorado Springs to provide cadets insight on the different perspectives of Buddhist practice.

Access to medical care in weather events

The clinics and hospitals at the U.S. Air Force Academy, Peterson Air Force Base and Fort Carson are part of the Colorado Springs Medical Health System, referred to as the market.

From a centralized location at the health systems' offices, the Patient Appointing Services call center books appointments and handles calls for more than 172,000 beneficiaries through the market's 524-CARE line.

The call center operates under adverse or in-

clement weather conditions. In the event of a medical facility or base closure, call-center personnel will contact patients to cancel and reschedule appointments. If the call center closes, a message on the appointment line will provide instructions on how to make an appointment or contact a provider. Patients should call the appointment line during bad weather to confirm if a facility is open to avoid an unnecessary trip.

If a medical facility in the market closes due to weather conditions or otherwise, patients can speak with a nurse from the national Nurse Advice Line by calling 524-CARE, option 2, or with the on-call provider using option 4.

10th FSS events

Air Force Worldwide Bowling: Children can win a bowling ball and bowling bag by bringing family and friends to bowl.

Visit www.usafbowltowin.com for information.

Free youth clubs: Academy children can join various youth clubs to gain leadership and service experience. The Torch Club is for children 9-13 and meets

Wednesdays, 4 p.m.; The Keystone Club is for teenagers 14-18 and meets Wednesdays, 4 p.m.

Youth Employment Skills: This program teaches high school students who are active duty dependents work skills.

Enrolled high school students can bank volunteer dollar credits toward their post-secondary education or training at \$4 an hour. Volunteer work must be on base. Students may accumulate up to 250 hours or \$1,000 during four years of high school.

Ski trips: Ski Cooper/Copper Saturday; Monarch/Breckenridge, Feb. 7; Loveland on Valentine's Day, Feb. 14. \$25 for transportation only. For information about ski season rental and discounted lift tickets call 333-4475.

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Do you know your reporting options?

RESTRICTED (Confidential) reporting for Military Personnel (provides victim advocate, medical, and counseling services to military victims in a confidential setting). Call the Sexual Assault Response Coordinator (SARC): 333-SARC (7272). 24 hours a day, 7 days a week.

UNRESTRICTED reporting for all personnel (initiates law enforcement investigation and provides victim advocate, medical, legal and counseling services). Security Forces: 333-2000. SARC: 333 SARC (7272). Office of Special Investigation (OSI): 333-3305.

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Nurse Enlisted Commissioning Program: Offering enlisted service members the opportunity to earn a baccalaureate degree. Call the Education Office at 333-3298.

Weight Loss Challenge: Through May 1. The fee is \$10. Call the Base Fitness Center at 333-4522.

Ski Tech Class: Tuesday. Maintain your own skis and boards. The \$110 fee includes instruction and tools. Call 333-4475 for information.

Seven Brides for Seven Brothers Concert: Today, 7:30 p.m. Call the Academy Concerts, box office at 333-4497.

Single Airmen Trips: Dog sledding, Feb. 7; Copper Mountain skiing, Feb. 15. Call the Rec Center at 333-4475.

Wood Shop Orientation: Thursday 5:30 p.m. \$15 a person. Call 333-4579.



Cadet Chapel

BUDDHIST

Service: Sunday, 10 a.m.
Meditation: Thursday, 6:20 p.m.

PROTESTANT

Traditional, Sunday, 9:30 a.m.
Contemporary, Sunday, 11 a.m.

CATHOLIC

Mass: Sunday, 10 a.m.
Daily Mass: Mon. - Thurs., 5:30 p.m.
Confession: Sunday, 9 a.m.
Adoration Confession, Wednesday, 4:30-5:20 p.m.

JEWISH

Shabbat, 7 pm., Kiddush dinner, 7:45 p.m.

MUSLIM

Jumah Prayers, Friday, 12:30 p.m.

Community Center Chapel

CATHOLIC WORSHIP

Mass: Saturday, 4 p.m., Sunday, 9 a.m. Tuesday - Friday, 11:30 a.m.
Reconciliation: Saturday, 3 p.m.
Formation Classes: For students in grades K-8. Sunday, 10:15-11:30 a.m., September-May.

PROTESTANT WORSHIP SERVICE

Sunday, 10:30 a.m.
Religious Education: Sunday, 9 a.m., pre-school through adults.

Instagram

photo of
the week



User @Safemario shared this Instagram of a trumpet player playing "Taps" at a memorial Tuesday for fallen cadet John "Jack" Lindsey. We look forward to highlighting your Instagram photos in upcoming editions of the *Academy Spirit*. If you would like to have a photo published, upload it to Instagram using #YourAcademy.

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