Brothers in arms: 10th SFS, civil law enforcement agencies partner to protect community

By Ray Bowden
Academy Spirit editor

You’re heading north on I-25 and just as you drive under the North Academy Boulevard overpass, you see the flashing lights of a patrol car parked near a major traffic accident. As you pass that patrol car, you see the logo on the door: “Security Forces.” You think, “Have we declared martial law?” Not quite. Just as the 10th Security Forces Squadron here shares jurisdiction of the U.S. Air Force Academy with the El Paso County Sheriff’s Office, they also have an agreement with the Colorado State Patrol to provide assistance to incidents that occur on the stretch of I-25 between North Academy Boulevard and North Gate Boulevard.

The squadron also has an agreement with the Colorado Springs Police Department to provide military working dog support, assist in large-scale events and take part in training just about anywhere else in the city, including the airport.

This ongoing partnership with local law enforcement agencies is one of the many ways the men and women of the 10th Security Forces Squadron team-up with their civilian counterparts to serve and protect their community, said 10th SFS commander Maj. Jose Lebron.

“This squadron has a long history of partnership with the El Paso County Sheriff’s Office, the Colorado Springs Police Department, and numerous other federal law enforcement agencies, including the Joint Terrorism Task Force.”

David Husted has been a CSPD officer for 21 years. He’s also an Individual Mobilization Augmentee master sergeant assigned to the 10th SFS. An IMA is a reservist assigned to an active-duty organization.

“We had a report of a suspicious individual in that abandoned hotel (near Federal Drive and Interquest Parkway) and (the 10th SFS) responded to assist us out,” Husted said. “I’ve seen them work crime scenes and protect evidence...”

See 10th SFS Page 13

NCO uses SABC training, aids 2 in Colo. Springs

By Amber Baillie
Academy Spirit staff writer

An Academy Military Trainer used his Air Force training to aid two unconscious shoppers in Colorado Springs on Black Friday in November.

Tech Sgt. Leslie Cook, an AMT for Cadet Squadron 40 and a prior medical technician, put his Self-Aid Buddy Care knowledge into practice to stabilize a man who suffered a seizure at Kohl’s department store and treat a woman undergoing a diabetic episode at Best Buy Nov. 28.

Cook and his wife, Amy Cook, were shopping out sales at Kohl’s the day after Thanksgiving when across the aisle they heard a loud thud and a woman yell, “Help!”

“I saw a gentleman in his early 60s who had fallen down and was bleeding from his forehead,” Cook said. “I’m a medic, so I think that’s why it’s habit for me to take the lead during those kinds of situations. I held the man’s head and neck in place to prevent any further or possible head or neck injuries.”

Cook said he asked a bystander to notify 911 and another onlooker who happened to be a nurse, to check the victim’s pulse. It was at that moment the man began to have a seizure and his face turned blue, he said.

“I performed a modified jaw-thrust to help maintain and open his airway, as well as stabilize his head and neck,” Cook said. By pulling the jaw forward, the tongue also moves forward and out of the airway a bit.”

About a dozen shoppers crowded the scene and Amy motioned them to stand back while the man’s seizure continued, Cook said.

Bystanders moved clothing racks out of the way to give the guy some space,” Cook said. “I checked to see if he was with anyone or had a medical alert bracelet. A person found his wallet with about 20 different cards for neurology and internal medicine specialists.”

See Medical aid Page 14

Tech Sgt. Leslie Cook (left), a trainer for Cadet Squadron 40, speaks with Cadets 3rd Class Caitlin Faimon and Jenna Tasic (right), while they staff the information desk for CS 40 Wednesday. On Nov. 28, Sgt. Cook provided medical aid to two patrons in different stores while out shopping on Black Friday.

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CS 40 Terrahawks

Our reporter Carol Lawrence stepped back to shoot this image of Tech Sgt. Leslie Cook (left), a trainer for Cadet Squadron 40, speaking to Cadet 3rd Class Caitlin Faimon and Jenna Tasic (right) at the information desk for CS 40 Wednesday. Nov. 28. Sgt. Cook provided medical aid to two shoppers in different stores while out shopping on Black Friday.

See 10th SFS Page 13
Diversity opens doors

By Master Sgt. Shawn Merritt
Academy Military Trainer

Our great nation mandates we recognize the progress made by our military services toward diversity, so each year at the Academy we host several diversity-related events and programs.

The first of these events for 2014 is will recognize the contributions of civil rights leaders Dr. Martin Luther King Jr. and his dream of equality for all to that end, I invite you to join us for the Dr. Martin Luther King Jr. Observance/Memorial at the Chapel Cathedral 6:30 p.m. Tuesday.

Dr. King’s dream included hope for all men and women to be “judged not on color of their skin, but by the content of their character.” Our primary mission is to provide leaders for our nation; in doing just that, we have the ability to follow through with Dr. King’s vision of equality on a daily basis.

In August 1965, just 40 miles from my home, Dr. King spoke to the people of Philadelphia, saying “We must be nonviolent — but hate anybody. I’ve seen too much hate! As I look in the faces of my white brothers and sisters around that trust. I look in their eyes and say in hurt and distress, I wish I could rather die than hate you.” Hate is too great a burden to bear.”

Like Powell, I believe the rich culture of our Air Force family has enabled Airmen to not only have productive conversations about embracing diversity, but has allowed us to live it. Embracing diversity re-inforces our love and commitment to our country.

In that Philadelphia speech, Dr. King brought home a key point: “Hate is a burden you carry around. Our Air Force is a colossal advocate for diversity because of its role in creating the love and respect Dr. King spoke of, amongst its Airmen, leaders here work hard to foster a culture of commitment and respect, a far stretch from hate or hostility or aversion, and every Airman and cadet should follow suit. I believe Dr. King’s dream of equality as a reality here at the U.S. Air Force Academy, but we must do everything we can to ensure his legacy lives on.

I hope you’ll join us Tuesday night.
WASHINGTON (AFPC) — Reports of sexual assault decreased at two of the three military academies in academic year 2012-2013, officials of the Defense Department’s Sexual Assault Prevention and Response Office said Jan. 10.

The statistics came from the DOD’s Annual Report on Sexual Harassment and Violence at the Military Service Academies, delivered to Congress.

During the academic year, a total of 70 reports were made at the U.S. Military Academy, the U.S. Naval Academy and the U.S. Air Force Academy, officials said. The number of sexual assaults reported declined at West Point and Colorado Springs, but rose at Annapolis.

A report of sexual assault means there was at least one military victim or subject, said Air Force Col. Alan Metzler, an official with the Pentagon’s Sexual Assault Response and Prevention Office.

Of the 70 reports, 53 came from cadets and midshipmen for events they experienced in military service. “We are getting reports from victims for events prior to their military service or prior to entering the service academies,” Metzler said.

The report provides an assessment of the effectiveness of the service academies’ policies and training to prevent sexual violence. The assessment found the academies were compliant with their policies regarding sexual harassment and sexual assault during the academic year, June 2012 to May 2013.

“We found that the academies instituted a lot of new initiatives to enhance training, improve awareness of sexual harassment and assault and to promote a safe environment for all cadets and midshipmen,” Metzler said.

The report includes information from focus groups of midshipmen and cadets.

“They told us — and we’re pleased by this — that reports of sexual assault or sexual harassment would be taken seriously by academy leaders, and they would be dealt with appropriately,” the colonel said.

“That’s the good news.”

Still, cadets and midshipmen also identified some peer-pressure barriers to reporting these crimes, he said.

Noting that these men and women are the future officers and leaders of the U.S. military, Metzler said it is important to put in place programs, regulations and policies to change the culture permitting sexual assault to take place.

Dr. Nate Galbreath, who wrote the report, put the drop in reports in perspective. “We want to see more reports,” he said. “This is an under-reported crime. The challenge we have this year is that without the prevalence number to understand the rate of sexual assault or unwanted sexual contact, it is hard to interpret this data.

“The anonymous survey that provides an estimate of how often cadets and midshipmen experience unwanted sexual contact is only done every two years.”

“We do want to continue to see reports of sexual assault go up — this is a historically under-reported crime,” Galbreath said. “More reports means we can provide victims the help they need, that we can independently investigate and hold offenders appropriately accountable. We are encouraging our superintendents to take some steps to increase victims’ confidence.

“Service-wide, the biggest news in the sexual assault prevention and response world is establishing special victims’ counselors.

“We believe this is a game-changer,” Galbreath said. “These lawyers are provided to victims of sexual assault, and whether they file a restricted or unrestricted report, they will be able to discuss the case with their own attorney and be able to discuss the pros and cons of going forward with their cases or leaving them restricted.”

“That and other programs, we hope, will increase confidence in the process, and that seems to be the case,” he said.

Editor’s note: For the Academy’s perspective on this issue, see page 4.
MARIJUANA STILL ILLEGAL FOR AIRMEN, CADETS

Air Force Academy in compliance with DOD sexual harrassment, assault policy

The Air Force Academy is in compliance with Defense Department policies on preventing and responding to sexual harassment and assault, according to an annual report released Jan. 10 by the DOD Sexual Assault Prevention and Response Office. The report, which reviews the climate at the U.S. Military Academy in West Point, the U.S. Naval Academy and the Air Force Academy, praised the Academy for its continued focus on leadership development and adherence to standard as well as implementation of Special Victims' Council attorneys.

The report includes statistical information on 45 sexual reports were reported during the 2012-2013 academic year. It notes that the reporting rate is substantially higher at the Air Force Academy than the other military service academies and attributes the higher rate to "a moderately greater level of confidence in the U.S. Air Force's culture of confidence in our program," said Air Force Academy Superintendent Lt. Gen. Michelle D. Johnson. "However, our ultimate goal is zero incidents. Prevention and victim care are the cornerstones of our program, and maintaining this culture of confidence and respect across the institution is central to eliminating sexual assault.

The 45 reports include 27 restricted reports, which protect the victim's identity while making victim treatment services available, and 18 unrestricted reports, which allow military law enforcement agencies to pursue criminal charges against perpetrators. Unrestricted reports in the 2012-2013 academic year led to three court-martial convictions and six disenrollments.

The presence of alcohol as a factor in reported sexual assaults declined slightly, from 44 percent of reports in 2011-2012 to 42 percent of reports in 2012-2013. One challenge the Academy plans to implement is to "get out of trouble," according to the report. "We realize there is more work to be done," Johnson said. "The Air Force's Academy will use feedback from this report to refine and strengthen a culture of commitment and a climate of respect for everyone in the USAFA family." The Academy plans to implement a cadet bystander intervention training program in the 2013-2014 academic year and plans to recruit and adjudication for individuals possessing or being processed for a security clearance.

For those in the DOD who wish to stay in the Air Force, it all comes down to making the right decision, Blue-Keys said. "Those who have a security clearance have to make choices regarding their security clearance," she said. "If they chose poorly regarding drug usage, they can end up without a security clearance. The guidelines have not changed."

The Academy Spirit staff writer Don Braunam contributed to this report.

FOR MORE INFORMATION:
• e-publishing.af.mil/production/1af_sp/publication/af44-121/af44-121.pdf
• DoD:1010.09.3.pdf
• AFI 44-107 Section 1b.

MARIJUANA MAY NOW BE LEGAL FOR MOST PEOPLE IN COLORADO, BUT THE DRUG IS STILL BANNED BY FEDERAL LAW, THE DEFENSE DEPARTMENT AND THE ACADEMY

Colorado voters approved Amendment 64 of the state constitution, which led to legalization of the recreational use of marijuana within the state in late 2012, but Federal law and the Uniform Code of Military Justice trump state law, said Maj. Darrin Skousen, the Academy's deputy staff judge advocate.


"Federal law and Federal Employees must comply with Federal law, even though Colorado law may allow for the recreational use of marijuana."

Airmen and cadets who use or possess Mari- juana or any illicit drug for that matter — face a court martial or other UCMJ action and cadets will most likely be disenrolled from the Academy, Skousen said.

Article 5 of the UCMJ prohibits Airmen from using view regardless of location, he said. "The DOD released a memo reaffirming this prohibition on Feb. 4, 2013," Skousen said. "Regardless of what local state, district, or territorial legislation states, military personnel are prohibited from using marijuana and are subject to prosecution under the UCMJ for any use, possession, or distribution of marijuana, or any other illegal controlled substance."

All Airmen and federal employees are subject to random drug testing. In fact, Air Force regulations require 100 percent of the Air Force population to be tested annually.

"Federal civilian employees in a Testing Designated Program are subject to mandatory drug testing upon application for the position, as well as random and reasonable suspicion testing during employment. Federal civilian employees in positions that are not TDPs are subject to reasonable suspicion testing during employment. Airmen are subject to the same UCMJ authority they've always been subject to and hasn't changed, said Laurie Carroll, the Academy's Manpower and Personnel director.

"However, failing urinalysis would cause an individual to be viewed unfavorably in light of the ongoing quality force re- views and could increase their potential for involuntary sepa- ration," she said.

Airmen, civilian servants and contractors caught using marijuana face having their security clearances revoked. "Marijuana and other drug usage is a reportable factor for those possessing a security clear- ance, said Gayle Blue-Keys, the Academy's In- formation Protection director. "Generally, all military and certain civil service and contractor personnel fall into this category. Improper or il- legal involvement with drugs raises questions regarding an individual's willingness and ability to protect classified information and is a reportable issue for Defense Department-level evaluation and adjudication for individuals possessing or being processed for a security clearance.

"For those in the DOD who wish to stay in the Air Force, it all comes down to making the right decision," Ray Bowden said. "Those who have a security clearance have to make choices regarding their security clearance, she said. "If they chose poorly regarding drug usage, they can end up without a security clearance. The guidelines have not changed." "Academy Spirit staff writer Don Braunam contributed to this report."
Academy Spirit
FRIDAY, JANUARY 17, 2014

By Don Branum
Academy Spirit staff writer

The 10th Contracting Squadron was named the bronze winner for the 2013 Defense Acquisition Workforce Development Award in the small organization category, Dec. 19.

The award, presented by the Under Secretary of Defense for Acquisition, Technology and Logistics, recognized 10th CONS for cutting contract actions in half while increasing best-value contract support provided by $100 million since 2008 and for its support of deployed operations.

"Air Force contracting is a team sport, and it’s gratifying to see our people in high demand, both in the U.S. and overseas, in support of the greater Air Force mission," said 10th CONS Director Jim Berns. "When we provide a civilian contracting officer like Matt McLean, who is currently forward-deployed in Afghanistan, it is a testament to our buy-in of the ‘one-team, one-fight’ mentality."

Nearly half the squadron’s workforce holds graduate degrees, said Bert Bryson, a 10th CONS contract specialist. Many of its employees hold professional certifications as well.

"The return on the training and development investment in our acquisition workforce is really a down payment on the future of the Defense Department," Berns said. "With more and more mission support provided by our contractor partners, our contracting professionals must be well-trained as they craft the strategies that define our future contractual arrangements in both service contracts and weapons systems platforms."

Employees also contribute to the local community. Rebecca Graham, another contract specialist within the squadron, served as president of the National Contract Management Association’s Pikes Peak chapter in 2012.

The Air Force Academy’s Government Purchase Card program serves as the Air Force’s test case for purchases of more than $25,000, Bryson said. The squadron regularly updates Air Staff and major command peers, and its operating instruction is now the Air Force standard. In addition, GPC program leaders talk with their counterparts at Schriever and Peterson Air Force bases and Fort Carson to share best practices.

The GPC program played a pivotal role in acquiring firefighting equipment for the base when the Waldo Canyon fire threatened the Air Force Academy in 2012, Bryson said.

These are some of the things that employees who enjoy their work environments can accomplish, Berns said.

More than 90 percent of employees surveyed reported high job satisfaction, according to the fiscal year 2012 climate assessment survey, which placed the 10th CONS highest among 52 similar contracting units surveyed.

That workforce comprises both experienced team members and motivated junior employees, who work together in such a way that the senior members serve as mentors for the junior employees.

“Our squadron is a 100-percent civilian workforce, with many of our most seasoned acquisition professionals eligible for retirement. Therefore it’s critical they share their knowledge and experience with our up-and-coming contracting officers.”

— Jim Berns
10th CONS Director

AT&L Magazine, a Defense Acquisition University publication that focuses on acquisition, technology and logistics. It will also be listed as an award winner on the Defense Acquisition Workforce Wall of Excellence in the Pentagon, Bryson said.
The Academy’s vice commander may have filled more than his fair share of leadership positions during his lengthy career — maintenance flight commander, wing commander, Joint Staff exercise planner, among many others — but he’s about to embark on an entirely new level of responsibility.

Col. Evan Miller has been selected for promotion to brigadier general. A 1988 graduate, Miller has spent almost 26 years of commissioned service in the Air Force in logistics and maintenance, believing in the Air Force mission, understanding every Airman has a role and building strong teams to achieve success. A dedicated father of three, avid cyclist and multisport athlete, Miller said he’s looking forward to new opportunities as a general officer and is happy to be back at the Academy.

“It’s really a great place,” he said. “There are a lot of challenges, but it’s a fantastic assignment. There’s an energy about the cadets that makes it fun to come to work every day.”

Miller said he was born at the Academy; his father was active duty Air Force in logistics and maintenance, believing in the Air Force mission, understanding every Airman has a role and building strong teams to achieve success. A dedicated father of three, avid cyclist and multisport athlete, Miller said he’s looking forward to new opportunities as a general officer and is happy to be back at the Academy.

“I faced a lot of adversity, and I think it gave me determination and grit as well as an ability to stay calm and persevere through a trying time,” he said. “Fortunately, whether it’s been luck or happenstance, I’ve made some decent decisions and have had a fantastic career to this point.”

Miller’s advice to cadets listen, watch, and be humble, confident and ready to be a good teammate.

“Step up when the Air Force needs you to, and when your teammates need you,” he said. “We serve the nation and Air Force. Keep that in mind and keep those priorities straight. I think the Academy gives cadets a fantastic foundation and prepares them to be good leaders. We can’t turn someone into a good leader, but we work very hard to prepare and give them the kind of experiences, skills, abilities and knowledge to be ready to lead.”

Miller said one of his top priorities is to make sure Academy leaders continue to work hard to preserve the Academy essence and adequately resource it.

“One of my goals is to contribute to the future of the Academy so years from now, cadets will be more prepared and better officers than my contemporaries and other graduates, because we built a strong foundation. I want to see this institution embrace and think through the essence of the Air Force Academy.”

Miller earned a basic sciences degree here that has served him exceptionally well. He said he wasn’t certain what he wanted to study so he didn’t graduate with a disciplinary major.

“I hope we teach our cadets that their journey doesn’t end when they finish here; it’s renewed at each milestone. The core curriculum here academically prepared me for a successful career in logistics. Being an aircraft maintenance officer was a great fit for me.”

Miller also said one of his favorite traditions here is the cadets’ commitment dinner celebrating the first day of their junior year and commitment to the Air Force.

“The commitment dinner galvanizes cadets’ commitment to the Air Force,” Miller said. “We didn’t have the dinner when I was here. I love the way the commandant talks about commitment and how that’s characterized at the dinner.”

Miller said he thinks the Academy does well at speaking to cadets on what they will be like and what the Air Force expects of them, such as deployments.

“Until you deploy you really don’t know what it will be like,” Miller said. At the Academy we focus on getting cadets prepared to deal with an uncertain future but to be confident enough and smart enough in their own skills and abilities to be able to lead their way through any challenge.”

Wherever you are and whatever you do, building a strong team is just as important to being successful, Miller said.

“It comes down to being an honest teammate, understanding everyone’s roles and responsibilities, respecting what others do and respecting how they operate,” he said. “I’ve never run into a situation where I found someone who didn’t have a talent. Everyone has a role, and it’s important to figure out how to fit the team together so the mission is accomplished in the best way possible.”

Miller said he’s thankful to be working with fantastic people here and enjoys the variety of things he’s able to take part in as vice superintendent.

“When I first arrived, I was able to go to Jack’s Valley and partially relive, and watch, the new class of cadets go through a tough time and see how they handled it. I was able to see how the upperclassmen led them through it. It’s been a fantastic opportunity observing the Cadet Wing, watching teams compete, and it’s been exciting getting a sense of how the Airmanship Programs work to get leaders. I’m thrilled to be here and was excited to see my name on the promotion list because of the opportunities ahead.”

As an Air Force officer I’ve had many opportunities and an incredible career traveling across the world. My wonderful husband and I plan on having a family and lifting up those around us. From the darkest moments of life, I’ve found a shimmer of hope.

The trust that was once broken has been rebuilt. My relationships are now stronger as I have found solace in forgiving.

I became a victim advocate to help others recover from sexual assault and sexual violence.

We need to help others take that step forward as survivors. If not for my friend who stepped in to rescue me from desolation and the downward spiral I was caught in, this would be a different story today.

Editor’s note: The author of this commentary wished to remain anonymous.
Military OneSource offers free tax services

By Nick Simeone
American Forces Press Service

WASHINGTON (AFNS) — If it hasn’t arrived yet, your 2013 W-2 wage and tax statement is likely on its way, and with it the countdown toward the April 15 tax filing deadline.

As preparations begin for the upcoming tax season, military families are being offered a free service to ensure they can meet that deadline from anywhere in the world.

Military OneSource, partnering with H&R Block, is offering all active duty, Guard and reserve forces help in preparing their taxes and in filing their federal and state returns, in addition to the variety of other financial planning services it already provides free of charge.

“Now is the time to prepare, to gather your documents and your questions,” Jackson said, “and you can speak to a tax consultant at no cost at Military OneSource.”

Visit www.af.mil for more information.

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Fun By The Numbers

Like puzzles?

Then you’ll love sudoku. This mind-bending puzzle will have you hooked from the moment you square off, sharpening your pencil and putting your Sudoku savant to the test.

Here’s How It Works:

Sudoku puzzles are formatted as a 9x9 grid, broken down into nine 3x3 boxes. To solve a Sudoku, the numbers 1 through 9 must fill each row, column, and box. Each number can appear only once in each row, column, and box. You can figure out the order in which the numbers will appear by using the numeric clues already provided in the boxes. The more numbers you name, the easier it gets to solve the puzzle!

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SUDOKU

Solution on page 13 01-17-14
While the Academy continues to prepare for its 60th Anniversary in April, here are several historical milestones that tell our story, brought to you by the Academy’s Development and Alumni Programs.

This is an ongoing feature in your Academy Spirit.

**USAFA historical accomplishments**

- **Jan. 18, 1908** – The National Collegiate Athletic Association passes a rule authorizing freshmen to compete in all intercollegiate varsity sporting events with the exception of football and basketball. The Academy makes these changes to its programs.
- **Jan. 12, 1978** – Entertainer and humanitarian Bob Hope is presented the 1977 Thomas D. White Award. The award, established in 1962, is presented annually to a U.S. citizen who has contributed significantly to the national defense of the United States.
- **Jan. 13, 1976** – Jacqueline Olivia Ware becomes the first female cadet candidate to enter the Academy Preparatory School.
- **Jan. 13, 1989** – The parachuting Ground Training Facility is completed and becomes the home for all parachute training.
- **Jan. 13, 1993** – Susan Helms, Class of ’83, becomes the first female Air Force Academy graduate to fly in space, as a member of the Endeavour crew.
- **Jan. 16, 2004** – The new air traffic control tower opens at the Academy airfield. The tower, centrally located between two runways, replaced the two towers that were located on opposite sides of the runway, which had made coordination difficult.
- **Jan. 17, 1959** – The first Capehart housing unit is occupied in the 4206 cluster in Douglass Valley.
- **Jan. 17, 2004** – Jeff Hendious, Class of ’77, is inducted into the National Water Polo Hall of Fame in St. Louis. Hendious played water polo at the Academy and is currently the head coach.
- **Jan. 25, 1956** – Brigadier General “Bucky” Mitchell testifies on Capitol Hill, saying it was "most essential...to have an air academy to form a basis for the permanent backbone of your air service, and to attended to the...organizational part of it, very much in the same way that the West Point does for the Army, or the Naval Academy for the Navy."
Cadet balances academics, military roles

By Don Braun
Academy Spirit Staff writer

If you think senior-level astronautics courses are tough, try taking one while also serving as the leader of a 4,000-person student body. Intimidating as that may sound, it didn’t stop Moranda Hern from diving right in and forging a culture that emphasized both commitment to the nation and respect for every- one in the Cadet Wing.

Hern, a native of Clovis, Calif., entered the Air Force Academy in 2010 after graduating from Fresno Southbay Christian Academy. She led scoring for the Air Force swimming and diving team her freshman year, scoring 254.40 in a meet against Denver University and UNLV. She was named Cadet Wing commander for the Fall 2013 semester and led her military performance and recommendations from her peers and leaders.

As Cadet Wing commander, Hern was responsible for shaping a cul- ture of commitment to serving the nation, the Air Force, the Academy and fellow cadets.

“My biggest goal was to empower other people to do their jobs and make this Academy their own,” Hern said. “I asked the seniors to remember what they thought ca- dets were like when they came to the Academy and restore that im- age in their minds.”

Hern, who competed on the Air Force swimming and diving team her freshman year, said she held cadets at高标准 in regard before she en- rolled. She still does.

“I can’t say my image has changed, because I see all the things they’re accomplishing, the ways they’re contributing to the community and the way they’re progressing ac-ademically, militarily and athleti-
cally,” she said. “I know even more now from serving as Cadet Wing commander that the image I had was relatively accurate.

In order to serve the Cadet Wing, Hern balanced a tough academic workload with numerous military challenges, most recently attending the University of Utah Saturday.

One significant challenge, Hol- land said, is peer leadership. A quarter of the Cadet Wing is made up of fellow seniors, and the Cadet Wing commander has to find ways not to force compliance but to in- spire commitment.

“How do we go about shaping the wing into a culture of commitment and getting buy-in from all the ca- dets?” Holland said. “The best way of doing that is by having cadets lead other cadets. If it were perma- nent party dictating, ‘This is what you’re going to do,’ that doesn’t develop cadets’ leadership, and it sells them short because it doesn’t give them the opportunity to make a decision and be held accountable for it.”

Holland said Hern played a cru- cial role in creating a climate of ac- countability within the wing.

“She’s humble, approachable, smart and articulate, and she un- derstands how to draw the best out of others,” he said. “She does an ex- tremely good job of upholding per- sonal appearance standards, cus- toms and courtesies, the intangible definition of what Brig. Gen. Greg Lengyel was after when he said we need to focus on culture of commit- ment and respect.

“She was key to the whole thing—not only her specifically but the whole cadet staff. They all realized that no one individual could have done this alone,” Holland contin- ued. “Pulling all that together is an amazing feat even for aDem- erand’s job, but ... she was very good at delegating to the Cadet Wing staff things that they could be doing so she could focus on the things she needed to be doing.”

A leader’s accountability travels both ways along the chain of com- mand, Hern said, both to one’s su- periors and one’s subordinates.

“I felt my job was to take every- one’s job as my own and go out of my way to fix it,” she said. “The most important part of any leader is the willingness to go the extra mile for the people I’m leading.”

“I never saw myself as being in charge of that many people,” she said. “I saw it as my job to serve the wing,” she added.

Hern, who will enter pilot train- ing after she graduates, said she’s grateful for the experience, even if it meant a bit less sleep than nor-
mal.

“I learned a lot, and I can’t think of a better way to end my cadet career than by serving the nation’s future officers,” she said. “I can’t imagine a greater privilege.”

USAFA debaters look toward future after successful international showing

By Lt. Ll. Brandon beacum
Academy Public Affairs Internal Operations chief

Cadets 2nd class Trevor Woodward and Ste- phen Beaton are spending their time every- day and countless amounts of time on their own to prepare for their upcoming debate tour- nament at the University of Utah Saturday.

Hot off a first place tandem performance and first and second place overall at the International Debate Academy tournament in Kranjka Gora, Slovenia, Nov. 23 to Dec. 1, 2013, Woodward and Beaton look to continue their streak.

“This was my second international debate tour- nament,” Woodward said. “I attended IDAS last year as a third-class cadet. (I performed) well but I went in with even more expectations and was ex- tremely satisfying taking first place.”

During their trip, both cadets spent five days attending the tournament, engaging in more than 20 speech events, including extemporane- ous speaking and poetry.

Woodward and Beaton compete in British parliamentary style, the most popular collegiate debate style in the U.S. While IDAS wasn’t the first time competing overseas for either of the cadets, both agreed shortening the time to compete and even the world in a peaceful manner.” Beaton said. “It also gives us the opportunity to develop critical thinking skills that are imperative as an officer.”
DOD raises awareness of human trafficking

By Terri Moon Cronk
American Forces Press Service

WASHINGTON (AFNS) — Defense Department officials have a zero-tolerance level for human trafficking and have stepped up awareness efforts to curtail the crime overseas.

In an interview with American Forces Press Service and the Pentagon Channel, Brian Chin, a program manager for the department’s effort to combat human trafficking, said the DOD is broadening its training for those who work in contracting, acquisition and law enforcement, and that a yearly general course on how to recognize human trafficking has been mandatory for DOD civilians since 2005.

Chin works out of Qatar and oversees the program in Southwest Asia and the U.S. Central Command area of operations.

The DOD defines human trafficking as the use of force, fraud or coercion to recruit, harbor, transport or obtain a person for commercial sex or labor services, Chin explained.

Combating human trafficking is not a war waged alone within the DOD, he noted.

“The response to human trafficking requires a collaborative approach within all of DOD’s components and services,” Chin said, as well as working with agencies, such as the departments of State and Homeland Security to put a stop to the crimes of slavery and prostitution.

“A lot of our training is designed to sensitize our folks to realize that (a victim) is not just someone who’s working for our food, cleaning the barracks or picking up refuse around the bases that could be someone who’s there against their will and is being held in circumstances that fit (DOD’s) criteria for human slavery,” he said.

Victims of human trafficking can be difficult to identify, Chin said, because usually no physical indicators of coercion exist, and human traffickers are adept at influencing their victims to hide their victimization.

Commanders, other military leaders and all DOD components at all levels are “striving very hard to implement changes to federal laws and DOD-wide policies to push requirements for awareness programs, training for targeted audiences and reporting (cases) to the DOD (inspector general),” he said.

Chin called overseas human trafficking “widespread,” but acknowledged that the number of victims is difficult to quantify. Victims usually are lured from rural areas with promises of working in good-paying jobs, he said.

“A classic sign of human trafficking is indentured servitude, where the victims pay large fees in a very competitive arena to secure jobs,” he said, adding that the high pay they’re promised is just a lure.

The fees to secure jobs become loans, and victims find themselves working as indentured servants to work off what they owe, and they can’t return home because their passports are taken away, Chin said. Victims’ homes often are held as collateral for their employment, he added.

In many instances, victims are misled about where they’re going, he noted.

“One of the classic cases you see is beauticians and barbers (who are) told they’re going to a Gulf nation to work in a salon for a very good salary, and (when) they get off a plane, they’re actually in Afghanistan, working on a forward-operating base under completely different circumstances,” Chin said.

Our awareness programs are having a tremendous effect on sensitizing all of our personnel, and everybody understands what human trafficking is,” he said. “They’re starting to understand it’s not just a sex crime off our bases, especially in Afghanistan. ... It’s also a labor crime.”

Air Force seeks ARC pararescue instructors

By Debbie Gildea
Air Force Personnel Center Public Affairs

JOINT BASE SAN ANTONIO-RANDOLPH, Texas — Air Force Reserve and Air National Guard pararescue Airmen may be eligible to apply for a limited period recall to extended active duty, Air Force Personnel Center officials announced Wednesday.

Extended active duty tours will be limited to one, two or three years. Applicants selected for the program will enter active duty in their current pay grade, and will be assigned to the 68th Rescue Flight, Davis-Monthan Air Force Base, Ariz., said Master Sgt. Taneshia Lucas, AFPC enlisted accessions.

The program is open to certified instructors in the grade of senior master sergeant and below. Experienced 7-level pararescue Airmen are preferred, and a 5-level is the minimum requirement.

Selected members will be able to obtain advanced qualifications and functional certifications in support of their instructor duties, Lucas said.

ARC members will remain affiliated with their original service component while on extended active duty orders.

For guidance on preparing and submitting the application package, qualified AFR or ANG pararescue instructors can contact their servicing military personnel section.

For more information, visit https://myers.af.mil and enter “Limited Period Recall Program (1T2X1 Pararescue)” in the search window.

Tricare ends walk-in admin services at 189 facilities

By Jim Garamone
American Forces Press Service

WASHINGTON (AFNS) — Tricare military health plan service centers will end administrative walk-in services in the U.S. on April 1, Pentagon officials said Monday.

While the 189 facilities will stop taking walk-ins, beneficiaries can accomplish any administrative task online or by phone, said Pentagon spokesman Army Col. Steve Warren.

Tricare service centers overseas are not affected, Warren said.

“While the change will not — let me repeat that — will not affect any Tricare medical benefit or health care service,” he said. “What it will do is allow the department to save $250 million over the next five years, allowing Tricare to invest in more important services.”

Fully two-thirds of the visits to the centers are for in- and out-processing and requests to change primary care providers, and the rest involve billing-related questions, officials said. The Defense Department spends roughly $50 million a year on these services and this type of customer service can be handled more efficiently by phone or online.

Tricare gets about 38,000 hits per day on its website. Officials have run tests to ensure the website and call center can handle the expected increase in volume.

The Tricare service centers have been around since the 1990s, and contractors staff them, Warren said. “This is being driven by the fact that technology has gotten so much better,” he added. Customers who need the type of assistance that was being done in these walk-in service centers can quickly and efficiently receive help online or via phone.

Beneficiaries can get more information and sign up for updates at www.tricare.mil/tsc.
Academy to host The Great Skate Saturday

The U.S. Air Force Academy will host The Great Skate this Saturday, Jan. 19, from 1-3 p.m. in the Cadet Ice Arena to kickoff awareness of the Winter Olympic Games.

Jason Brown, national silver medalist and Olympic-bound figure skater will be on hand to sign autographs. There will also be an appearance by Falcon mascot "The Bird." The cost for the ice skating and rentals is $2.

Call 333-0229 for more information.

Air Force finishes second in season-open meet

MINNEAPOLIS, Minn. — The Air Force women’s gymnastics team opened the season with a second-place score of 190.625 at a triangular meet held in Minneapolis, Minn., Jan. 11.

The Falcons were paced by senior Katie Hawthorne (uneven bars), sophomore Shannen Kelly (balance beam) and senior Linnea Hance (all-around), who all finished fourth in their respective events.

Hance, who tallied a 37.550 to finish fourth in the four-event all-around, also paced the Falcons on the vault, finishing seventh with a score of 9.625. The senior team captain was one of two Air Force gymnasts to finish among the top-five of the all-around, as classmate Jen Larsen finished fifth with a tally of 37.100.

Hawthorne’s fourth-place score of 9.775 on the uneven bars led the Falcons to five finishes within the top half of the 18-competitor field. Junior Alexandra Styh finished fifth with a 9.750, while classmate Lindsay Ebel and senior Jessica Hanner tied for sixth with matching marks of 9.625. Larsen rounded out the group, as she finished ninth with a tally of 9.425.

Kelly tallied a mark of 9.575 to finish fourth on the balance beam, leading a quartet of Air Force gymnasts to top-nine finishes. Ebel finished fifth with a score of 9.500, while senior Emily Bucher and Hanner finished seventh (9.475) and ninth (9.450), respectively.

Jessica Wallander, who also picked up an eighth-place finish on the vault (9.600), was the Falcons’ top finisher on the floor exercise, placing eighth with a score of 9.675. Hawthorne joined Wallander within the top-half of the field, finishing ninth with a mark of 9.650.

Minnesota, ranked 14th in the GymInfo Preseason Coaches’ Poll, swept the individual event titles and won the team title with a score of 194.425. Air Force finished second with a score of 190.625, while second-year program Lindenwood rounded out the field with a third-place score of 185.625.

Air Force Senior Erik Smith selected in MLL draft

PHILADELPHIA, Pa. — Air Force senior lacrosse player Erik Smith was selected in the fifth round of the 2014 MLL Collegiate Draft, held Friday evening. Smith, who was chosen by the Boston Cannons with the 37th pick, became the first player in program history to be drafted in Major League Lacrosse.

A midfielder from Golden, Colo., Smith has started every game in his career and enters his senior season with 78 career points (42g, 36a), along with 170 career ground balls. Smith’s career ground ball total is the Falcons’ third-highest since 1994, when Air Force began playing a full Division I schedule. He also ranks tied for eighth in that time span in career assists for the Falcons.

A two-time team captain, Smith was named the Falcons’ offensive MVP in 2013 after finishing the year with 29 points, including a career-best 21 goals. He scored three man-up goals on the season, took nearly half of the Falcons’ face-offs and earned the team’s Ground Ball Award for the third-straight year, picking up 57 ground balls on the season.

Smith and the rest of the Falcons open up the 2014 season on Feb. 8, when they host in-state rival Denver in a 1:00 p.m. contest at Falcon Stadium.

Sports Briefs

FOUR COLORADO SPRINGS COMMUNITIES

From Colorado’s hometown builder
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Explore our communities in Colorado Springs, conveniently located near the Air Force Academy, Ft. Carson, Peterson AFB and Schriever AFB.

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With us, it’s personal.
**Falcon athletes of the week**

*By Athletic Communications*

**Hockey: Chris Truehl**

Air Force Freshman goaltender Chris Truehl was named the Travel Team USA Atlantic Hockey Association Rookie of the Week Jan. 15, for his second time in the series as he helped lead the Falcons a sweep at Army, Jan. 10-11.

In his second and third career starts, Truehl led the Falcons to their first sweep at West Point since 2001. In the first game, he made a career-high 20 saves in the 3-1 win on Friday. On Saturday, he made 14 saves in the 4-2 win. In the final two periods on Saturday, he stopped all nine shots he faced. In the series, he had a 1.50 GAA and a .919 saves percentage as he allowed just one even-strength goal.

**Wrestling: Jesse Stafford**

OREM, Utah — Air Force wrestler Jesse Stafford was named the Western Wrestling Conference Wrestler of the Week Jan. 14, following his performance at the Borah Duals last Jan. 10-13.

This marks the first weekly honor of Stafford’s career, and the third for an Air Force wrestler this season.

Stafford, a junior from Loomis, Calif., helped lead Air Force to a 4-0 team record Saturday at the 24th-annual Tracy Borah Duals, hosted by Western State Colorado. One of just four Falcons to wrestle in all four duals, Stafford posted an unblemished 4-0 dual record, recording a pair of falls, a technical fall and a major decision.

In Air Force’s 26-9 win over the host Mountainiers, Stafford scored a 16-0 technical fall over Jorge Benitez. He then followed with a pair of first-period falls. Stafford scored a 16-0 technical fall over Mitch Torrel in the slot. Torrel lost the puck down the left side. Joe Kozlak dropped the puck to C.J. Reuschlein at the top of the right circle. His wrister whistled past Falcon goaltender Chris Truehl for a 1-0 Army lead with 1:26 left in the first period.

Army took a 2-0 lead in the first minute of the second period. With Air Force on the power play, Army forced a turnover and sent the puck up to Clint Carlisle who skated in short-handed and uncontested. Carlisle made a move around Truehl and scored his fourth of the season just 49 seconds into the second period. Air Force answered at the 3:16 mark. Ryan Timar skated the puck down the left side and drove toward the net. He lost the puck behind the net, but centered it to Mitch Torrel in the slot. Torrel scored his sixth of season to cut the Army lead to 2-1.

Air Force then scored two goals in a span of 16 seconds to take a 3-2 lead. On the power play, the Falcons moved the puck high to low and Scott Holm found Alex Halvorson on the weak side. His third of the season came at the 15:00 mark.

On the ensuing faceoff, the Falcons controlled the puck and gained the zone. George Michalk’s shot created a flurry in front. Tony Thomas skated in and cleaned up the rebound for his seventh of the season at 15:16. Air Force clung to the 3-2 lead until late in the third period. With 1:27 remaining, Army pulled its goaltender Rod Tadazak in favor of the extra attacker. Chad Demers forced a turnover in the Air Force end and Scott Holm pushed the puck out of the zone. Holm fed Cole Gunner in the neutral zone and the junior sealed the win with an empty-netter with 1:11 left in the game.

Air Force outshot Army, 30-16, in the game. The Falcons held Army to just 37 shots in the series. The Academy was 1-for-3 on the power play while Army was 0-for-1. Truehl made 14 saves for the Falcons while Tadazak made 26 for the Black Knights.

“Hats off to our guys for this whole weekend,” coach Frank Serratore said. “This was a hard-fought, intense, emotional series and our guys found a way to get it down. We had to earn all three of our goals (not counting the empty-netter) tonight. There was nothing easy about it.”

**Air Force defeats Army 4-2**

*By Athletic Communications*

WEST POINT, N.Y. — Air Force erased a two-goal deficit in the second period for a 4-2 win over Army in an Atlantic Hockey Association game, Saturday, Jan. 11, at Tate Rink in West Point, N.Y.

Air Force earned its first sweep at Army since 2001 as the Falcons improved to 12-6-4 overall and 7-3-3 in the league. Air Force moved into a tie for third place in the AHA by proving to 12-6-4 overall and 7-3-3 in the league. Air Force on the power play, Army proved to 12-6-4 overall and 7-3-3 in the league. Air Force moved into a tie for third place in the AHA by

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10th SFS

From Page 1

might do more of this, but they have the knowledge and training to do what we do in most cases. Whether it's a traffic stop, a DUI, a violent domestic (response) or etc., they're extremely professional."

Just as 10th SFS Airmen are called to assist local law enforcement, they're definitely ready to give additional support to the city and the county, and they're more than willing to share their resources," he said. "One incident in particular I recall was when the 10th Security Forces Squadron in particular is strong and long-lasting," Kramer said.

Treble said the CSPD and the 10th Security Forces Squadron have also shared equipment.

“Early on in our program, we had three bomb-dog teams there. “We were able to effectively search and cover all areas that needed to be covered.”

10th SFS Airmen also responded to a recent bomb threat at a local Walmart, said Lt. Jeff Kramer, an El Paso County Sheriff's Office Public Information Officer.

“10th SFS Airmen are called across the Defense Department so we have the knowledge and training for hundreds of airports custom-ers and staff on a daily basis," said Chief Master Sgt. Shadd Farish, director of the installations' expertise for training. "The relationship with the Academy is strong and long-lasting," Kramer said. "Some of this is grounded in various Memorandum of Agreements we have, but on a personal level, our bond is strong."
Medical aid

From Page 1

The man maintained a pulse and stopped seizing five minutes later, Cook said.

“After the seizure he tried speaking and moving around,” Cook said. “His color came back and he asked me questions about his health and if anyone was with him. Fifteen minutes later, the paramedics arrived.”

By serving as a medical techni- canine throughout his Air Force ca- Re-career and staying updated on SABC training, Cook said providing med- ical aid has become like clockwork to him.

“It’s good to know the skills don’t leave you and automatic for you to go into a reaction mode,” Cook said. “Once you’ve done it before, it comes right back.”

Cook said he and his wife contin- ued shopping. Little did they know to him.

“Amy and I were at Best Buy for about ten minutes when she saw a female in her late-30s lean against some shelves and fall to the floor,” he said. “We ran over to her and held her head and neck in place. She was quiet and wasn’t seizing.”

Cook said she assumed she passed- out due to shock or a low insulin level.

“The lady didn’t wake up while we were there and my wife dialed 911,” Cook said. “She had pale, cool, and clammy skin. I had my wife take her pulse, which was rapid, and I continued to check it periodically. The woman was breathing fine on her own, just drooling a bit, so I laid her on her side since she didn’t have a traumatic fall.”

Ten minutes later the paramed- ics arrived and confirmed that her blood glucose was too low, Cook said.

“The worst thing someone can do in an emergency situation is panic,” Cook said. “That’s where people don’t get their lives saved — when others are afraid to step in and help. You can’t do anything wrong by standing next to someone who needs medical help, making sure they’re breathing.”

Cook said if Airmen take their military training seriously they can learn a lot from it.

“The Air Force does a great job at requiring annual and biannual training,” he said. “I think the military creates a stronger citizen who isn’t afraid to take charge in those types of situations.”

Master Sgt. Scott Neu, CS 40 AF and Cook’s supervisor, said considering Cook’s medical background and military train- ing, Cook was the right individu- al to aid both shoppers that day.

“What are the chances of fac- ing two incidents in one day?” Neu said. “There’s no doubt in my mind Sergeant Cook couldn’t handle an unexpected situation like that.

Although Cook has only served in the squadron for a couple weeks, Neu said he’s fit right in and earned cadets’ trust. "He’s very approachable," Neu said. “I noticed that right away and so did cadets. We’re like guid- ance counselors for them. Usually it takes a while for cadets to warm up to you and already they’re com- ing to him, asking for his advice.

They’re also aware of his medical background. We have one cadet who has a shoulder injury who went to him for advice and he was able to guide him in a good direc- tion. We’re a very family-oriented squadron, the “Warhawks,” and he’s a perfect match for us.”

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— Tech. Sgt. Leslie Cook

CAROL LAWRENCE
NCLs registration now open

The 21st Annual National Character and Leadership Symposium is Feb. 27-28 at the Academy.
Visit www.usafa.edu/ncls to register. Registration closes Wednesday.

Outstanding Airmen of the Year Awards

The 10th Air Base Wing’s Outstanding Airmen of the Year Award Ceremony is 2 p.m. Feb. 14 at the Falcon Club.
Call 333-5095 for more information.

Martin Luther King, Jr. observance

Academy Airmen and civilians are invited to the Martin Luther King Jr. observance/memorial at the Cadet Chapel, Tuesday, 6:30 p.m.
Martin Luther King Jr. Day is a federal holiday, usually observed on the third Monday of January around the time of King’s birthday, Jan. 15.
Call 333-0616 for more information.

10th Force Support Squadron events

Academy Lanes: Free coffee or a soft drink with the purchase of a breakfast, Monday-Friday, this month.
Winter Ski Trips:
  - Saturday: Monarch/Copper Mountain
  - Saturday: Breckenridge/Ski Cooper
  - Monday: Winter Park
  - Jan. 25: Loveland/Keystone
  - Jan. 26: Beaver Creek
  
SnoFest lodging reservations: January 24-26.
Call 1-800-258-0437 or visit www.mysnofest.com for more information.

Safeguarding PII in e-mail

According to Air Force Instruction 33-332, “The Air Force Privacy and Civil Liberties Program,” Airmen should take the following steps:

- Use this statement at the beginning of any e-mail message:
  “This contains PERSONAL INFORMATION subject to the above criteria.
  “Any use of this information may result in disciplinary action, criminal and/or civil penalties. Further distribution is prohibited without the approval of the author of this message unless the recipient has a need to know in the performance of official duties. If you have received this message in error, please notify the sender and delete all copies of this message.”

- Do not indiscriminately apply this statement to all emails.

- Do not send Privacy Act information to distribution lists or group email addresses unless each member has an official need to know for the personal information.

Call 333-3240 for more information.

Civilian workforce restructuring

The Air Force will offer a round of Voluntary Early Retirement Authority and Voluntary Separation Incentive Pay for select individuals of its civilian workforce.

This voluntary measure is intended to reduce the number of employees assigned against abolished positions.

While Civilian Airmen may hear of other installations holding Town Halls to discuss VERA/VSIP and conducting employee surveys, the Academy has placed civilian personnel impacted by previously abolished positions, and will participate in this round of VERA/VSIP.

Should this incentive program be necessary in the future, the Academy will inform it’s staff as quickly as possible.

Call the Civilian Personnel Office at 333-4363 for more information.

Workforce Restructure Guidance:

The Air Force Personnel Center has released guidance for the programs under the fiscal year 2014 Force Management Program.

To comply with Defense Department directives, current proximity card readers will be replaced with CAC-based readers.

The 10th Communications Squadron will remove current card readers and install new CAC-based readers across the installation from Monday through April 1.

All notices to Academy Airmen will be sent via email to inform them when and where the new readers will be installed.

Call 333-4878 for more information.

AFOSI seeks recruits

The Air Force Office of Special Investigations investigates major crimes against the Air Force, Defense Department and the United States and denies the ability of terrorist networks and foreign intelligence efforts.

With more than 2,700 members, AFOSI conducts criminal investigations, fraud investigations and counterintelligence activities.

Once approved for recruiting, OSI candidates train at the Federal Law Enforcement Training Center in Glync, Ga. Candidates must complete an 11-week Criminal Investigator Training before taking an 8-week OSI specific course. Both courses offer training in weapons, forensics, surveillance, antiterrorism, crime scene processing, interrogations and more.

After successful completion of a 15-month probationary period, agents may receive specialized training in forensics, polygraph, specialized counterintelligence services, computer crimes, fraud, and technological services: including electronic, photographic, and other technical surveillance countermeasures.

For more information, visit www.ofci.an.wrcm.mil.
